Comprehensive District Improvement Plan Review

District Name:	
Superintendent Name:	
Reviewed By:	
Date of Review:	
Date Feedback Sent to District:	

In addition to providing all stakeholders information regarding the background of the district, the comprehensive district improvement plan (CDIP) most importantly describes district needs identified through thoughtful analysis of various data sources in order to create effective goals and objectives. Based on this information, the document outlines strategies and activities that are being utilized or that will be implemented to meet the identified needs and reach districtwide and district-specific goals.

Executive Summary

Purpose: In narrative form, describe your district. Include demographic information, current strengths and challenges, and other information that provides a complete and clear picture of your district and how if provides teaching and learning on a day-to-day basis. This is the first glimpse a stakeholder has into your district and will summarize the remainder of your plan.

Description may include:

- District size, location and how the district schools fits into the community as a whole
- District demographics (e.g., size, location) including information concerning students, staff and the community; include how demographics have changed over the past three years
- The district's purpose including the district's mission, vision and /or belief statements; how
 were these developed, who was involved and how do they drive teaching and learning
 across the district
- Notable achievements
- Focus areas for improvement
- Any unique features and/or challenges as well as other important additional information to share.

	Performance Levels				
Level 1	Level 2	Level 3	Level 4		
The Executive Summary does not provide a clear description of the district, its purpose and how it fits into the larger community.	The Executive Summary provides some information about the district, the district's purpose and how the district fits into the larger community. Challenges and areas of improvement are noted but are unclear.	The Executive Summary provides a basic description of the district and how the school has become an integral part of the surrounding (local) community. The description includes demographic data. Information on the district's purpose is included but limited in scope. Notable achievements and areas for improvement are discussed.	The Executive Summary provides a clear, concise and complete description of the district. The description includes detailed demographics of the students, staff and others as well as any significant changes the district has faced in the past three years. The district's purpose is fully explained and is apparent as significant in the teaching and learning across the community. Notable achievements and focus areas for improvement are well explained and linked to data analysis.		
	Feedback on the	Executive Summary			
Strengths (+):					
Opportunities for Improvement (△):				
General Comments:					

	Needs Assessment			
Designa	Designate the school's accountability status (if applicable) as well as the Gap Group causing identification.			
	Focus District			
		A district that has a non-	duplicated student gap group score in the bottom 10%	
		Districts with an individua	al student subgroup by level that falls in the bottom 5% for individual subjects	
		District high schools hav	e a graduation rate that has been less than 80% for two consecutive years.	
	Gap 0	Group Causing Focus Ide	entification	
		Students with disabilities		
		Free/Reduced Price Mea	als	
		Limited English Proficien	ut .	
		Hispanic		
		African American		
		Asian		
	Not A	pplicable		
district's academ descript aggrega the prior heartbea plan fror describe	Purpose: Using data, describe the district's current academic and non-academic levels. Include in the description how the data was aggregated and the determination of the prioritization of needs. This is the heartbeat/center of your improvement plan from which all else revolves. It will describe why you are implementing the measures chosen and provide the Description may include: Student performance data Perception data Non-academic indicators Other surveys, data or audits Process used to develop needs assessment and Includes: Cross-District School Council Committee (a.k.a. Council of Councils)			

basis for your strategies and activiti As it provides evidence of need, it very provide evidence why the school is utilizing resources in the way it is. It may also provide understanding for how and why a school is changing tactics.	 All stakeholders Data analysis What does the data te What does the data no What questions are you Review of previous plan are Goals met/ not met 		ta tell you? ta not tell you? te you trying to answer? an and its implementation t In tions for monitoring continuous impressed areas of concern In the provement	rovement efforts
		Performa	nce Levels	
Level 1	Level 2		Level 3	Level 4
The needs assessment does not provide relevant data that could be analyzed for effective prioritization and planning of improvement goals. Other relevant information is missing or incomplete.	The needs assessment discusses and analyzes at least two data sources. The needs assessment and data analysis process described is limited and lacks significant details. A review of the previous plan has little reference. The description of processes and interventions for continuous improvement are included in the plan with minimal detail. Conclusions and prioritization of needs are not clearly substantiated by the		The needs assessment review contains at least three data sources, including at least one academic source and one non-academic source. Analysis is complete and includes a clear description of current student performance in content strands. A description of the needs assessment and data review process is included. The review of the previous plan focuses on identified goals met and not met. The improvement	The needs assessment comprehensively reviews all relevant student academic and nonacademic performance assessment data for the past three years and includes additional analysis of current student performance in content strands and for subgroups. Data is provided and fully analyzed on at least three academic sources and 3 non-academic sources. A thorough description of the needs assessment process and those stakeholders

analyses of the review of the		process is noted with some details. Conclusions and prioritization of needs are substantiated by the analysis of reviewed data. Needs Assessment	involved is included. A comprehensive review of the previous improvement plan's goals and impact on student achievement data is included. Areas of strength and opportunities for improvement connect to the analyzed data.
Strengths (+):			
Opportunities for Improvement (△):			
General Comments:			

Improvement Goal Setting

Each district's improvement plan must include the appropriate KBE Goals. Each required goal is reviewed as a separate component with objectives, strategies and activities. Additional school specific goals may be included in the review.

Purpose: Develop long-range districtwide goals, using the data from the needs assessment, designed to provide growth and to raise achievement, support student success and improve graduation rates. Incorporate the Kentucky Board of Education goals into the school's improvement plan, adding additional goals, based on needs that do not fall under the state goals.

Goals may be written in either format:

- Academic (specific to a subgroup or academic subject)
- Organizational (specific to the school as a whole)

Each CDIP must address all applicable KBE priorities

- Gap
- Graduation rate
- K-PREP Proficiency
- Novice Reduction
- College- and Career-Readiness

Additional Goals based on data and at the discretion of the school or district

Required Goal: Gap

	Objectives			
Purpose: Develop short-range districtwide goals, using the data from the needs assessment, designed to provide growth and to raise achievement, support student success, improve graduation rates and increase teacher and principal effectiveness over time. Objective will essentially reinforce the state goal, but will include incremental steps to be taken to reach the larger, broader goal.	Include measurable, specific to targets addressing specific areas of need Identifies what will be done, by when, and how measured. Measure is specific to a short term time frame (no more than the length of a school year)			
	Performance Levels			
Level 1	Level 2	Level 3	Level 4	
Objectives are not aligned with the data disaggregation analyses and do not appear to address critical areas of need.	Level 2 Level 3 Level 4 Objectives are generally aligned to the needs assessment and prioritized needs. Objectives are written to address all students and/or all subject and not specific to any dentified subgroup or subject area need. Each objective energy and clearly aligned to the needs assessment and address identified areas of need. Objectives specifically address the subgroup or subject area of need. Objectives align with the associated goal specifying the short term progress needed to meet the long-term goal. Level 4 Objectives are directly and clearly aligned to the data disaggregation analyses as described in the new assessment. Critical areas of need down the necessary target to add the need of the subgroup or subject area need of the subgroup or subject the need of the nee			

Feedback on the Objective		
Strengths (+):		
Opportunities for Improvement (△):		
General Comments:		

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	Performance Levels				
Level 1	Level 2	Level 3	Level 4		
Identified strategies are not appropriate or aligned to meet the goals and objectives of the improvement plan. If a Focus District, the strategies do not address the needs of gap groups that caused identification.	A few of the strategies align with the suggested strategies in the KBE Delivery Plan. Selected strategies for each objective may not have a logical sequence that addresses priorities. The implementation plan is incomplete or missing. If a Focus District, the strategies addressing the needs of gap groups that caused identification are difficult to identify.	Each strategy is defined and aligned with the goals and objectives and with the priorities in the KBE Delivery Plan. Most of the selected strategies for each objective have a logical sequence. Strategies are diverse in nature and well thought out. Strategies seem adequate to meet objectives. Some roles for personnel accountable for leading the strategy implementation are defined and assigned. The strategy includes evidence of an implementation and monitoring plan. If a Focus District the strategies include those addressing the needs of gap groups that caused identification.	Each strategy is clearly defined and aligned with the goals and objectives and with the priorities in the KBE Delivery Plan. Each strategy reflects the mission, vision, and beliefs of the district as noted in the Executive Summary. Those strategies addressing the needs of students in the gap are seamlessly integrated. Specific roles for all personnel accountable for leading the implementation are defined and assigned. The strategies create a logical sequence for each objective to address prioritized needs. The strategies include defined evidence of a clear process of implementation, monitoring, and evaluation. If a Focus District, the strategies are specific to address the needs of gap groups that caused identification.		

Feedback on the Strategies		
Strengths (+):		
Opportunities for Improvement (△):		
General Comments:		

Activities Purpose: Determine specific high Description includes: quality, highly effective activities to **Activity Name** address specific strategies to reach the targets in the goals and objectives and Activity Type to raise achievement, support student success, improve graduation rates and o Academic Support Program increase teacher and principal Behavioral Support Program effectiveness over time. Career Preparation/Orientation Class Size Reduction Community Engagement **Direct Instruction** Extracurricular Field Trip Other Parent Involvement Policy and Process Professional Learning Recruitment and Retention Technology Tutoring Description

	Beginning & ending d	late	
	 Resources assigned 		
	 Source of funding 		
	Staff responsible		
	otom respensive		
	Performan	nce Levels	
Level 1	Level 2	Level 3	Level 4
Activities are not described and/or may not be correlated to specific goals. Timeline is unrealistic or generic. If a Focus District, the activities that specifically address the needs of the gap group that caused identification are not included.	Activities include the required components. Descriptions of the activities provide minimal information about implementation plans. Some activities for specific strategies do not have a logical sequence or realistic timeframe. The assigned resources do not appear reasonable for activities and/or resources are not targeted to reach objectives. If a Focus District, the activities addressing the needs of gap groups that caused identification are difficult to identify.	All activities are described. Each activity addresses a need identified by data in the Needs Assessment, and include information about how the activities support attainment of the goals and objectives. The selected activities for each strategy have a logical, realistic sequence and timeframe for completion. The assigned resources appear reasonable for activities. Some funds have been identified to support implementation. If a Focus District, the activities generally include those addressing the needs of gap groups that caused identification.	All activities are clearly and completely described. Each activity addresses a specific needs identified by data from the Needs Assessment. Activities include highly effective practices and a rational on how the activity supports attainment of the goals and objectives. Each activity has a specific and unique timeframe for completion. All activities can be completed within the scope of the regular school calendar. The timelines for activities are ambitious and designed to have maximum impact. Staff has a shared responsibility for completion and is clearly identified for specific responsibilities. Resources, including fiscal resources, necessary to carry out activities are described and sources of funding are appropriate and

			adequate. The assigned resources are clearly targeted to reach objectives.
			If a Focus District, the activities addressing the needs of the gap group that caused identification are seamlessly integrated throughout the plan.
	Feedback on	the Activities	
Strengths (+):			
Opportunities for Improvement (△):			
General Comments:			

Required Goal: Proficiency

Objectives			
Purpose: Develop short-range districtwide goals, using the data from the needs assessment, designed to provide growth and to raise achievement, support student success, improve graduation rates and increase teacher and principal effectiveness over time. Objective will essentially reinforce the state goal, but will include incremental steps to be taken to reach the larger, broader goal.	Description should: Include measurable, specific to targets addressing specific areas of need Identifies what will be done, by when, and how measured. Measure is specific to a short term time frame (no more than the length of a school year)		
	Perform	nance Levels	
Level 1	Level 2	Level 3	Level 4
Objectives are not aligned with the data disaggregation analyses and do not appear to address critical areas of need.	Objectives are generally aligned to the needs assessment and address identified areas of needs. Objectives are written to address all students and/or all subject and not specific to any Objectives are directly aligned to the data disaggregatic analyses as described in the needs assessment. Objectives are of are specified. Each objective broaden and specific to any objectives align with the		Objectives are directly and clearly aligned to the data disaggregation analyses as described in the needs assessment. Critical areas of need are specified. Each objective breaks down the necessary target to address the need of the subgroup or subject.

Feedback on the Objective		
Strengths (+):		
Opportunities for Improvement (ᄉ):		
General Comments:		

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	Performance Levels			
Level 1	Level 2	Level 3	Level 4	
Identified strategies are not appropriate or aligned to meet the goals and objectives of the improvement plan. If a Focus District, the strategies do not address the needs of gap groups that caused identification.	A few of the strategies align with the suggested strategies in the KBE Delivery Plan. Selected strategies for each objective may not have a logical sequence that addresses priorities. The implementation plan is incomplete or missing. If a Focus District, the strategies addressing the needs of gap groups that caused identification are difficult to identify.	Each strategy is defined and aligned with the goals and objectives and with the priorities in the KBE Delivery Plan. Most of the selected strategies for each objective have a logical sequence. Strategies are diverse in nature and well thought out. Strategies seem adequate to meet objectives. Some roles for personnel accountable for leading the strategy implementation are defined and assigned. The strategy includes evidence of an implementation and monitoring plan. If a Focus District the strategies include those addressing the needs of gap groups that caused identification.	Each strategy is clearly defined and aligned with the goals and objectives and with the priorities in the KBE Delivery Plan. Each strategy reflects the mission, vision, and beliefs of the district as noted in the Executive Summary. Those strategies addressing the needs of students in the gap are seamlessly integrated. Specific roles for all personnel accountable for leading the implementation are defined and assigned. The strategies create a logical sequence for each objective to address prioritized needs. The strategies include defined evidence of a clear process of implementation, monitoring, and evaluation. If a Focus District, the strategies are specific to address the needs of gap groups that caused identification.	

Feedback on the Strategies			
Strengths (+):			
Opportunities for Improvement (△):			
General Comments:	Seneral Comments:		

Activities Purpose: Determine specific high Description includes: quality, highly effective activities to Activity Name address specific strategies to reach the targets in the goals and objectives and Activity Type to raise achievement, support student success, improve graduation rates and Academic Support Program increase teacher and principal Behavioral Support Program effectiveness over time. Career Preparation/Orientation Class Size Reduction Community Engagement **Direct Instruction** Extracurricular Field Trip 0 Other Parent Involvement Policy and Process **Professional Learning** Recruitment and Retention Technology Tutoring Description

	Beginning & ending d	ate			
	Resources assigned	Resources assigned			
	 Source of funding 				
	Staff responsible				
	Performan	ice Levels			
Level 1	Level 2	Level 3	Level 4		
Activities are not described and/or may not be correlated to specific goals. Timeline is unrealistic or generic. If a Focus District, the activities that specifically address the needs of the gap group that caused identification are not included.	Activities include the required components. Descriptions of the activities provide minimal information about implementation plans. Some activities for specific strategies do not have a logical sequence or realistic timeframe. The assigned resources do not appear reasonable for activities and/or resources are not targeted to reach objectives. If a Focus District, the activities addressing the needs of gap groups that caused identification are difficult to identify.	All activities are described. Each activity addresses a need identified by data in the Needs Assessment, and include information about how the activities support attainment of the goals and objectives. The selected activities for each strategy have a logical, realistic sequence and timeframe for completion. The assigned resources appear reasonable for activities. Some funds have been identified to support implementation. If a Focus District, the activities generally include those addressing the needs of gap groups that caused identification.	All activities are clearly and completely described. Each activity addresses a specific needs identified by data from the Needs Assessment. Activities include highly effective practices and a rational on how the activity supports attainment of the goals and objectives. Each activity has a specific and unique timeframe for completion. All activities can be completed within the scope of the regular school calendar. The timelines for activities are ambitious and designed to have maximum impact. Staff has a shared responsibility for completion and is clearly identified for specific responsibilities. Resources, including fiscal resources, necessary to carry out activities are described and sources of funding are appropriate and		

			adequate. The assigned resources are clearly targeted to reach objectives.
			If a Focus District, the activities addressing the needs of the gap group that caused identification are seamlessly integrated throughout the plan.
	Feedback on	the Activities	
Strengths (+):			
Opportunities for Improvement (△):			
General Comments:			

Required Goal: Novice Reduction

	Objectives				
Purpose: Develop short-range schoolwide goals, using the data from the needs assessment, designed to provide growth and to raise achievement, support student success, improve graduation rates and increase teacher and principal effectiveness over time. Objective will essentially reinforce the state goal, but will include incremental steps to be taken to reach the larger, broader goal.	 Description should: Include measurable, specific to targets addressing specific areas of need Identifies what will be done, by when, and how measured. Measure is specific to a short term time frame (no more than the length of a school year) 				
	Performance Levels				
Level 1	Level 2	Level 3	Level 4		
Objectives are not aligned with the data disaggregation analyses and do not appear to address critical areas of need.	Objectives are generally aligned to the needs assessment and prioritized needs. Objectives are written to address all students and/or all subject and not specific to any identified subgroup or subject area need. Each objective tends to mirror and repeat the associated goal.	Objectives are directly aligned to the needs assessment and address identified areas of need. Objectives specifically address the subgroup or subject area of need. Objectives align with the associated goal specifying the short-term progress needed to meet the long-term goal.	Objectives are directly and clearly aligned to the data disaggregation analyses as described in the needs assessment. Critical areas of need are specified. Each objective breaks down the necessary target to address the need of the subgroup or subject.		

Feedback on the Objective		
Strengths (+):		
Opportunities for Improvement (ᄉ):		
General Comments:		

Strategies Purpose: Determine the specific Strategy Name may include: high quality strategies to reach the Name of proposed strategy targeted goals and objectives. Targeted population (e.g., SWD, ELLs, other gap groups causing identification) Strategies should align with the How strategy will work narrative (e.g., teachers will participate in PD that will lead to effective priorities for each required KBE goal. and engaging instruction) Strategy Category must be aligned with the strategies noted in the KBE Delivery Plan: Career Readiness Pathways Continuous Improvement Early Learning • Human Capital Management Integrated Methods of Learning Learning Systems Management Systems Persistence to Graduation Principal PGES Professional Learning and Support Stakeholder Engagement **Teacher PGES** Other

	Performance Levels			
Level 1	Level 2	Level 3	Level 4	
Identified strategies are not appropriate or aligned to meet the goals and objectives of the improvement plan. If a Focus District, the strategies do not address the needs of gap groups that caused identification.	A few of the strategies align with the suggested strategies in the KBE Delivery Plan. Selected strategies for each objective may not have a logical sequence that addresses priorities. The implementation plan is incomplete or missing. If a Focus District, the strategies addressing the needs of gap groups that caused identification are difficult to identify.	Each strategy is defined and aligned with the goals and objectives and with the priorities in the KBE Delivery Plan. Most of the selected strategies for each objective have a logical sequence. Strategies are diverse in nature and well thought out. Strategies seem adequate to meet objectives. Some roles for personnel accountable for leading the strategy implementation are defined and assigned. The strategy includes evidence of an implementation and monitoring plan. If a Focus District, the strategies include those addressing the needs of gap groups that caused identification.	Each strategy is clearly defined and aligned with the goals and objectives and with the priorities in the KBE Delivery Plan. Each strategy reflects the mission, vision, and beliefs of the district as noted in the Executive Summary. Those strategies addressing the needs of students in the gap are seamlessly integrated. Specific roles for all personnel accountable for leading the implementation are defined and assigned. The strategies create a logical sequence for each objective to address prioritized needs. The strategies include defined evidence of a clear process of implementation, monitoring, and evaluation. If a Focus District, the strategies are specific to address the needs of gap groups that caused identification.	

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	Beginning & ending d	ate			
	Resources assigned	Resources assigned			
	 Source of funding 				
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	Performan	ice Levels			
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	Feedback on the Activities			
Strengths (+):				
Opportunities for Improvement (△	:			
General Comments:				

Required Goal: College- and Career-Readiness

	Objectives			
Purpose: Develop short-range schoolwide goals, using the data from the needs assessment, designed to provide growth and to raise achievement, support student success, improve graduation rates and increase teacher and principal effectiveness over time. Objective will essentially reinforce the state goal, but will include incremental steps to be taken to reach the larger, broader goal.	Description should: Include measurable, specific to targets addressing specific areas of need Identifies what will be done, by when, and how measured. Measure is specific to a short term time frame (no more than the length of a school year)			
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Feedback on the Objective		
Strengths (+):		
Opportunities for Improvement (△):		
General Comments:		

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	Beginning & ending d	ate	
	Resources assigned		
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			If a Focus District, the activities addressing the needs of the gap group that caused identification are seamlessly integrated throughout the plan.		
	Feedback on the Activities				
Strengths (+):					
Opportunities for Improvement (△	:				
General Comments:					

Required Goal: Graduation Rate

	Objectives				
Purpose: Develop short-range schoolwide goals, using the data from the needs assessment, designed to provide growth and to raise achievement, support student success, improve graduation rates and increase teacher and principal effectiveness over time. Objective will essentially reinforce the state goal, but will include incremental steps to be taken to reach the larger, broader goal.	Description should: Include measurable, specific to targets addressing specific areas of need Identifies what will be done, by when, and how measured. Measure is specific to a short term time frame (no more than the length of a school year)				
	Performance Levels				
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Feedback on the Objective		
Strengths (+):		
Opportunities for Improvement (ᄉ):		
General Comments:		

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Performance Levels			
Level 1	Level 2	Level 3	Level 4
Identified strategies are not appropriate or aligned to meet the goals and objectives of the improvement plan. If a Focus District, the strategies do not address the needs of gap groups that caused identification.	A few of the strategies align with the suggested strategies in the KBE Delivery Plan. Selected strategies for each objective may not have a logical sequence that addresses priorities. The implementation plan is incomplete or missing. If a Focus District, the strategies addressing the needs of gap groups that caused identification are difficult to identify.	Each strategy is defined and aligned with the goals and objectives and with the priorities in the KBE Delivery Plan. Most of the selected strategies for each objective have a logical sequence. Strategies are diverse in nature and well thought out. Strategies seem adequate to meet objectives. Some roles for personnel accountable for leading the strategy implementation are defined and assigned. The strategy includes evidence of an implementation and monitoring plan. If a Focus District, the strategies include those addressing the needs of gap groups that caused identification.	Each strategy is clearly defined and aligned with the goals and objectives and with the priorities in the KBE Delivery Plan. Each strategy reflects the mission, vision, and beliefs of the district as noted in the Executive Summary. Those strategies addressing the needs of students in the gap are seamlessly integrated. Specific roles for all personnel accountable for leading the implementation are defined and assigned. The strategies create a logical sequence for each objective to address prioritized needs. The strategies include defined evidence of a clear process of implementation, monitoring, and evaluation. If a Focus District, the strategies are specific to address the needs of gap groups that caused identification.

Feedback on the Strategies		
Strengths (+):		
Opportunities for Improvement (△):		
General Comments:		

Activities Purpose: Determine specific high Description includes: quality, highly effective activities to Activity Name address specific strategies to reach the targets in the goals and objectives and **Activity Type** to raise achievement, support student success, improve graduation rates and o Academic Support Program increase teacher and principal Behavioral Support Program effectiveness over time. Career Preparation/Orientation Class Size Reduction Community Engagement **Direct Instruction** Extracurricular Field Trip 0 Other Parent Involvement Policy and Process **Professional Learning** Recruitment and Retention Technology Tutoring Description

	Beginning & ending d	ate	
	 Resources assigned 		
	 Source of funding 		
	Staff responsible		
	Performan	ice Levels	
Level 1	Level 2	Level 3	Level 4
Activities are not described and/or may not be correlated to specific goals. Timeline is unrealistic or generic. If a Focus District, the activities that specifically address the needs of the gap group that caused identification are not included.	Activities include the required components. Descriptions of the activities provide minimal information about implementation plans. Some activities for specific strategies do not have a logical sequence or realistic timeframe. The assigned resources do not appear reasonable for activities and/or resources are not targeted to reach objectives. If a Focus District, the activities addressing the needs of gap groups that caused identification are difficult to identify.	All activities are described. Each activity addresses a need identified by data in the Needs Assessment, and include information about how the activities support attainment of the goals and objectives. The selected activities for each strategy have a logical, realistic sequence and timeframe for completion. The assigned resources appear reasonable for activities. Some funds have been identified to support implementation. If a Focus District, the activities generally include those addressing the needs of gap groups that caused identification.	All activities are clearly and completely described. Each activity addresses a specific needs identified by data from the Needs Assessment. Activities include highly effective practices and a rational on how the activity supports attainment of the goals and objectives. Each activity has a specific and unique timeframe for completion. All activities can be completed within the scope of the regular school calendar. The timelines for activities are ambitious and designed to have maximum impact. Staff has a shared responsibility for completion and is clearly identified for specific responsibilities. Resources, including fiscal resources, necessary to carry out activities are described and sources of funding are appropriate and

			adequate. The assigned resources are clearly targeted to reach objectives.		
			If a Focus District, the activities addressing the needs of the gap group that caused identification are seamlessly integrated throughout the plan.		
	Feedback on the Activities				
Strengths (+):					
Opportunities for Improvement (△	:				
General Comments:					

Other School Goals

	Objectives				
Purpose: Develop short-range schoolwide goals, using the data from the needs assessment, designed to provide growth and to raise achievement, support student success, improve graduation rates and increase teacher and principal effectiveness over time. Objective will essentially reinforce the state goal, but will include incremental steps to be taken to reach the larger, broader goal.	 Include measurable, specific to targets addressing specific areas of need Identifies what will be done, by when, and how measured. Measure is specific to a short term time frame (no more than the length of a school year) 				
	Performance Levels				
Level 1	Level 2	Level 3	Level 4		
Objectives are not aligned with the data disaggregation analyses and do not appear to address critical areas of need.	Objectives are generally aligned to the needs assessment and prioritized needs. Objectives are written to address all students and/or all subject and not specific to any identified subgroup or subject area need. Each objective tends to mirror and repeat the associated goal.	Objectives are directly aligned to the needs assessment and address identified areas of need. Objectives specifically address the subgroup or subject area of need. Objectives align with the associated goal specifying the short-term progress needed to meet the long-term goal.	Objectives are directly and clearly aligned to the data disaggregation analyses as described in the needs assessment. Critical areas of need are specified. Each objective breaks down the necessary target to address the need of the subgroup or subject.		

Feedback on the Objective		
Strengths (+):		
Opportunities for Improvement (△):		
General Comments:		

Strategies Purpose: Determine the specific Strategy Name may include: high quality strategies to reach the Name of proposed strategy targeted goals and objectives. Targeted population (e.g., SWD, ELLs, other gap groups causing identification) Strategies should align with the How strategy will work narrative (e.g., teachers will participate in PD that will lead to effective priorities for each required KBE goal. and engaging instruction) Strategy Category must be aligned with the strategies noted in the KBE Delivery Plan: Career Readiness Pathways Continuous Improvement Early Learning • Human Capital Management Integrated Methods of Learning Learning Systems Management Systems Persistence to Graduation Principal PGES Professional Learning and Support Stakeholder Engagement **Teacher PGES** Other

Performance Levels					
Level 1	Level 2	Level 3	Level 4		
Identified strategies are not appropriate or aligned to meet the goals and objectives of the improvement plan. If a Focus District, the strategies do not address the needs of gap groups that caused identification.	A few of the strategies align with the suggested strategies in the KBE Delivery Plan. Selected strategies for each objective may not have a logical sequence that addresses priorities. The implementation plan is incomplete or missing. If a Focus District, the strategies addressing the needs of gap groups that caused identification are difficult to identify.	Each strategy is defined and aligned with the goals and objectives and with the priorities in the KBE Delivery Plan. Most of the selected strategies for each objective have a logical sequence. Strategies are diverse in nature and well thought out. Strategies seem adequate to meet objectives. Some roles for personnel accountable for leading the strategy implementation are defined and assigned. The strategy includes evidence of an implementation and monitoring plan. If a Focus District, the strategies include those addressing the needs of gap groups that caused identification.	Each strategy is clearly defined and aligned with the goals and objectives and with the priorities in the KBE Delivery Plan. Each strategy reflects the mission, vision, and beliefs of the school or district as noted in the Executive Summary. Those strategies addressing the needs of students in the gap are seamlessly integrated. Specific roles for all personnel accountable for leading the implementation are defined and assigned. The strategies create a logical sequence for each objective to address prioritized needs. The strategies include defined evidence of a clear process of implementation, monitoring, and evaluation. If a Focus District, the strategies are specific to address the needs of gap groups that caused identification.		

Feedback on the Strategies			
Strengths (+):			
Opportunities for Improvement (△):			
General Comments:			

Activities Purpose: Determine specific high Description includes: quality, highly effective activities to Activity Name address specific strategies to reach the targets in the goals and objectives and Activity Type to raise achievement, support student success, improve graduation rates and o Academic Support Program increase teacher and principal Behavioral Support Program effectiveness over time. Career Preparation/Orientation Class Size Reduction Community Engagement **Direct Instruction** Extracurricular Field Trip Other Parent Involvement Policy and Process **Professional Learning** Recruitment and Retention Technology Tutoring

	 Description 			
Beginning & ending date				
	Resources assigned	Resources assigned		
	Source of funding			
	Staff responsible			
	Performar	nce Levels		
Level 1	Level 2	Level 3	Level 4	
Activities are not described and/or may not be correlated to specific goals. Timeline is unrealistic or generic. If a Focus District, the activities that specifically address the needs of the gap group that caused identification are not included.	Activities include the required components. Descriptions of the activities provide minimal information about implementation plans. Some activities for specific strategies do not have a logical sequence or realistic timeframe. The assigned resources do not appear reasonable for activities and/or resources are not targeted to reach objectives. If a Focus District, the activities addressing the needs of gap groups that caused identification are difficult to identify.	All activities are described. Each activity addresses a need identified by data in the Needs Assessment, and include information about how the activities support attainment of the goals and objectives. The selected activities for each strategy have a logical, realistic sequence and timeframe for completion. The assigned resources appear reasonable for activities. Some funds have been identified to support implementation. If a Focus District, the activities generally include those addressing the needs of gap groups that caused identification.	All activities are clearly and completely described. Each activity addresses a specific needs identified by data from the Needs Assessment. Activities include highly effective practices and a rational on how the activity supports attainment of the goals and objectives. Each activity has a specific and unique timeframe for completion. All activities can be completed within the scope of the regular school calendar. The timelines for activities are ambitious and designed to have maximum impact. Staff has a shared responsibility for completion and is clearly identified for specific responsibilities. Resources, including fiscal resources, necessary to carry out activities are described and sources of	

			funding are appropriate and adequate. The assigned resources are clearly targeted to reach objectives.		
			If a Focus District, the activities addressing the needs of the gap group that caused identification are seamlessly integrated throughout the plan.		
Feedback on the Activities					
Strengths (+):					
Opportunities for Improvement ():				
General Comments:					

Overall Improvement Plan Feedback